



AI ROI: The business case driving AI sales

FOUR NUMBERS THAT DECIDE THE RETURN

Supplier headlines are targets. These are what actually happens after you sign.

30-60%
Real adoption at 12 months
Logged in once is not using it

40-70%
ROI lost at 50% adoption
Doubles your time to return, or kills it

90 days
Critical adoption window
So training starts before go-live, not after

2-3x
Hidden cost per \$1 signed
Implementation, training, governance, ongoing

COSTS YOUR MODEL HAS TO CARRY

The quote covers the first line only

DIRECT	Licensing and seats API and token consumption Model tier selection Geography premiums Volume overage
INDIRECT	Implementation Change management Prompt engineering Process redesign Supplier management
ONGOING	Output review overhead Model drift re-validation Governance and compliance Re-licensing Turnover ramp-up

Model the token line directly. Roughly **\$3 per million input tokens and \$15 per million output**, and weak prompts add 20-30% to output volume.

STRONG CASE VS WEAK CASE

Everything on the left is a real number. Everything on the right is an estimate or a vague claim.

COMPONENT	A STRONG CASE SAYS	A WEAK CASE SAYS
Process Baseline	4.2 hours a week per analyst, across 12 FTEs	<i>We spend “significant time” on reporting</i>
Proposed Outcome	Down to 1.5 hours a week by month 6	<i>About 40% more efficient</i>
Adoption Assumption	60% by month 3, 85% by month 12, with a plan	<i>Full adoption assumed from Day 1</i>
Direct Cost Total	Licensing, API use, geography, overage buffer	<i>The per-seat price off their slide</i>
Indirect Cost Total	Integration \$85K, training \$22K, prompts 80 hrs	<i>Setup cost deferred to IT budget, not ours</i>
Ongoing Cost Total	0.2 of an FTE, plus re-testing each update	<i>The current team will absorb it (assumed)</i>
Timeline to Breakeven	Month 11, and still works at 50% adoption	<i>ROI positive in Year 1</i>
Owner and Review Date	Procurement lead, 6-month review booked	<i>Business case filed with IT approval request</i>

SIX THINGS TO DO BEFORE YOU SIGN

Demand a fully-loaded TCO
Not just license. Setup, training, governance.

Baseline before you approve
No current cost, nothing to check the case against.

Model adoption honestly
The case should still hold at 50% adoption.

Put a review date in the contract
Book the 6 and 12 month check-ins the day you sign.

Own the data handling terms
Do they train on it, how long is it kept, can you delete it?

Build the capability in-house
Trading compute for token spend is now on the table.

THE TAKEAWAY:
Do not believe supplier-provided ROI. Use real numbers from your own company, tied to real use cases, with governance accounted for.